

**DATE:** May 28, 2019

**TO:** Board of Trustees

**FROM:** Alberta Schools Boards Association (ASBA) Issues and Resolutions Committee:  
Trustees Estabrooks, Janz and Draper

**SUBJECT:** Recommendations on voting in advance of the ASBA Spring General Meeting (SGM)

**RESOURCE**

**STAFF:** Karen Mills

**REFERENCE:** [Trustees' Handbook](#), Section 6.2 ASBA Issues and Resolutions Committee

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## ISSUE

Annually prior to the ASBA Spring General Meeting SGM, the ASBA Issues and Resolution Committee brings forward a recommendation with regard to disposition of motions and the vote on the proposed budget.

## BACKGROUND

The ASBA Issues and Resolutions Committee is a committee of the Edmonton Public School Board. The purpose of the Committee is to advise and assist the Board in presenting issues and resolutions to the Alberta School Boards Association Zone and General Meetings.

## RELATED FACTS

The following motions are currently proposed on the SGM agenda:

Motion 1: 2019-2020 Budget

Motions 2-4: Housekeeping Bylaw Amendments - Amendments to Bylaw 5: Board of Director Members (clause 5.6.2) , Bylaw 15: Zones of the Association (clause 15.2.5) and Bylaw 15: Zones of the Association (clause 15.4)

Motion 5: Amendments to Bylaws 2, 7, and 8 regarding Member Entitlements, Executive Duties, and Board of Directors Powers and Duties (clauses 2.1., 7.1.1. and 8.1.)

Motion 6: Amendment to Bylaw 13: Association Budget and Membership Fees (clause 13.2.)

Motion 7: Amendments to Bylaws 3, 5, and 15 to Establish Zone 10: Rural Caucus of Alberta School Boards (RCASB)

The Committee puts forward the following thoughts for consideration:

Motion 1: 2019-2020 Budget - we are seeing value in the Association and are encouraged by the initiatives taken by the leadership over the past year. The proposed 0 per cent increase in membership fees for the next three years reflects an appreciation of the members' financial positions and the needs in education.

Motions 2-4: Housekeeping Bylaw Amendments – These are administrative in nature and have already been approved by the ASBA Board of Directors.

Motion 5: Amendments to Bylaws 2, 7, and 8 regarding Member Entitlements, Executive Duties, and Board of Directors Powers and Duties – The proposed amendments speak to ideas already addressed in

the definitions section of the Bylaws and the Powers section of the *Alberta Schools Boards Associations Act*. Neither behavior nor policy in recent years indicates a need for the proposed change in wording.

Motion 6: Amendment to Bylaw 13: Association Budget and Membership Fees – The amendment proposes tying the ASBA budget to the Provincial Education budget and not requiring the approval of members in certain circumstances; this could be administratively cumbersome and may limit opportunities for member input.

Motion 7: Amendments to Bylaws 3, 5, and 15 to Establish Zone 10: Rural Caucus of Alberta School Boards (RCASB) – This amendment proposes the creation of a distinct group, representing 40 school boards. Having a subgroup comprised of two-thirds of eligible school boards would create imbalance in the organization as a whole.

## **RECOMMENDATION**

That the following recommendations be approved as the voting direction for the Edmonton Public School Board at the ASBA 2019 SGM:

1. Support the 2019-2020 Budget.
2. Support Motions 2, 3, 4 Housekeeping Bylaw Amendments
3. Oppose Motion 5: Amendments to Bylaws 2, 7, and 8 regarding Member Entitlements, Executive Duties, and Board of Directors Powers and Duties
4. Oppose Motion 6: Amendment to Bylaw 13: Association Budget and Membership Fees (clause 13.2.)
5. Oppose Motion 7: Amendments to Bylaws 3, 5, and 15 to Establish Zone 10: Rural Caucus of Alberta School Boards (RCASB)

## **OPTIONS**

Based on the information provided in this report, the following options are considered most appropriate:

1. Approve the recommendations as presented
2. Request changes to the recommendations and provide feedback

## **NEXT STEPS**

Delegates to the ASBA SGM will vote according to the direction set forth through these motions.

## **ATTACHMENTS and APPENDICES**

ATTACHMENT I Proposed ASBA Bylaw Amendments

MJ:km

[2/SGM2019: Amendment to Bylaw 5: Board of Director Members \(clause 5.6.2.\)](#)

**Sponsored by ASBA Board of Directors**

WHEREAS Governance Policy 8.3.2.11. requires that the Policy Development Advisory Committee reviews the ASBA Bylaws and makes recommended housekeeping amendments to ensure currency; and

WHEREAS amendments to ASBA Bylaws are addressed through a Substantive Motion, requiring a double majority of the membership for approval; and

WHEREAS this proposed bylaw amendment has been circulated to ASBA members as required in ASBA Bylaw 14: Amendments to the Bylaws;

**THEREFORE BE IT RESOLVED THAT**

Bylaw 5 Board of Directors Members, clause 5.6.2 be struck in its entirety and replaced with the following:

5.6.2. If a vacancy occurs in the office of Vice-President, notwithstanding any provisions in these Bylaws governing the election of a Vice-President, the Board of Directors shall fill the vacancy from among its members until a by-election can be held at a General Meeting.

**Background**

The Policy Development Advisory Committee has completed a review of ASBA Bylaws and identified sections that require housekeeping amendments. This amendment to bylaw 5.6.2 corrects a clerical error that occurred when the original clause was ratified. There is no change to the substance of the bylaw.

<b>Current Bylaw</b>	<b>Amended Bylaw</b>
<b>5: Board of Directors Members</b>	
5.6.2. If a vacancy occurs in the office of Vice-President, notwithstanding any provisions in these Bylaws governing the election of a Vice-President, the Board of Directors shall: <del>5.6.2.1.</del> Fill the vacancy from among its members until <del>5.6.2.2</del> A by-election can be held at a General Meeting.	5.6.2. If a vacancy occurs in the office of Vice-President, notwithstanding any provisions in these Bylaws governing the election of a Vice-President, the Board of Directors shall fill the vacancy from among its members until a by-election can be held at a General Meeting

### 3/SGM2019: Amendment to Bylaw 15: Zones of the Association (clause 15.2.5.)

**Sponsored by ASBA Board of Directors**

WHEREAS Governance Policy 8.3.2.11. requires that the Policy Development Advisory Committee reviews the ASBA Bylaws and makes recommended housekeeping amendments to ensure currency; and

WHEREAS amendments to ASBA Bylaws are addressed through a Substantive Motion, requiring a double majority of the membership for approval; and

WHEREAS this proposed bylaw amendment has been circulated to ASBA members as required in Bylaw 14: Amendments to the Bylaws;

**THEREFORE BE IT RESOLVED THAT**

Bylaw 15: Zones of the Association, clause 15.2.5. Zone 6, the bullet containing Medicine Hat School District No. 76 be struck in its entirety and replaced with the following:

- Medicine Hat Public School District No. 76

**Background**

The Policy Development Advisory Committee has completed a review of ASBA Bylaws and identified sections that require housekeeping amendments. This amendment to Bylaw 15.2.5. updates the clause to use the new legal name of the District, as approved in Ministerial Order 023/2018.

Current Bylaw	Amended Bylaw
Bylaw 15: Zones of the Association	
15.2.5. Zone 6 <ul style="list-style-type: none"> <li>• Medicine Hat School District No. 76</li> </ul>	15.2.5. Zone 6 <ul style="list-style-type: none"> <li>• Medicine Hat <b>Public</b> School District No. 76</li> </ul>

## 4/SGM2019: Amendment to Bylaw 15: Zones of the Association (clause 15.4.)

### Sponsored by ASBA Board of Directors

WHEREAS Governance Policy 8.3.2.11. requires that the Policy Development Advisory Committee (PDAC) reviews the ASBA Bylaws and make recommended housekeeping amendments to ensure currency; and

WHEREAS amendments to ASBA Bylaws are addressed through a Substantive Motion, requiring a double majority of the membership for approval; and

WHEREAS this proposed bylaw amendment has been circulated to ASBA members as required in Bylaw 14: Amendments to the Bylaws;

### THEREFORE BE IT RESOLVED THAT

Bylaw 15: Zones of the Association, clause 15.4. be struck in its entirety and replaced with the following:

15.4. The objects of the geographic Zones shall be to:

- 15.4.1. Work in cooperation for the mutual benefit of all members of the Alberta School Boards Association;
- 15.4.2. Consider matters relating to education and school administration which are of particular interest to their areas;
- 15.4.3. Encourage better understanding between Boards and the public;
- 15.4.4. Work for continued improvement in the educational system; and
- 15.4.5. Make recommendations to the Alberta School Boards Association.

### Background

The Policy Development Advisory Committee has completed a review of ASBA Bylaws and identified sections that require housekeeping amendments. This amendment to clause 15.4. is a clerical change intended to more clearly identify the objects (purpose) of ASBA Zones. There is no change to substance of the Bylaw.

Current Bylaw	Amended Bylaw
<b>Bylaw 15: Zones of the Association</b>	
<p>15.4. The objects of the geographic Zones shall be to work in cooperation for the mutual benefit of all members of the Alberta School Boards Association, consider matters relating to education and school administration which are of particular interest to their areas, encourage better understanding between Boards and the public, work for continued improvement in the educational system, and make</p>	<p>15.4. The objects of the geographic Zones shall be to:</p> <ul style="list-style-type: none"> <li>15.4.1. Work in cooperation for the mutual benefit of all members of the Alberta School Boards Association;</li> <li>15.4.2. Consider matters relating to education and school administration which are of particular interest to their areas;</li> <li>15.4.3. Encourage better understanding</li> </ul>

<p>recommendations to the Alberta School Boards Association.</p>	<p>between Boards and the public; <b>15.4.4.</b> Work for continued improvement in the educational system; and <b>15.4.5.</b> Make recommendations to the Alberta School Boards Association.</p>
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## 5/SGM2019: Amendments to Bylaws 2, 7, and 8 regarding Member Entitlements, Executive Duties, and Board of Directors Powers and Duties (clauses 2.1., 7.1.1. and 8.1.)

### **Sponsored by Edmonton Catholic Separate School District No. 7**

WHEREAS the purpose of the ASBA is to effectively represent the interests of its members including public, separate and francophone boards of education, for the betterment of students and the educational system of Alberta; and

WHEREAS the vision of the ASBA is excellence in education through exceptional board governance; and

WHEREAS ASBA values public education governed by locally elected public, separate and francophone school boards, its work being informed by its core values, including;

- Building understanding by:
  - Respecting and reflecting diverse interests in the common goal of governing for excellence
  - Creating opportunities for unique perspectives to be shared and common interests to be explored
  
- Collaboration by:
  - Engaging school boards, shareholders, and partners
  - Encouraging teamwork and cooperation; and

WHEREAS the Directors and officers of the ASBA have a fiduciary responsibility to effectively represent the interest of all member and associate member boards at all times so as to avoid any position that may benefit the interests of any one or more full or associate members to the detriment of others;

### **THEREFORE BE IT RESOLVED THAT**

Bylaw 2: Entitlement of Full and Associate Members be amended by replacing section 2.1. with the following:

- 2.1. Full Members are entitled to:
  - 2.1.1. Fair, effective, and respectful representation of their interests by the Association, Board of Directors, Directors, Alternative Directors, President, Vice-President, Executive Director and officers of the Association. The Association, Board of Directors, Directors, Alternative Directors, President, Vice-President, Executive Director and officers of the Association recognize and acknowledge the diverse nature of interests of all Members and shall, at all times, represent those interests so as to avoid any position that may benefit the interest of any one or more Full Members to the detriment of others.

- 2.2.2. Association communications materials except those designated as confidential to specific audiences;
- 2.2.3. Direct services from Association personnel at fees established annually by the Association;
- 2.2.4. Access to Association conferences and workshops at a conference rate established by the Association; and
- 2.2.5. Unrestricted participation in the business affairs of the Association.

**BE IT FURTHER RESOLVED THAT**

Bylaw 7: Executive Duties be amended by replacing section 7.1.1. with the following:

- 7.1.1. Provide leadership to the Association, Board of Directors, and Executive Committee in such a manner as to effectively represent the interests of all Full Members, including Public, Separate and Francophone Boards.

**BE IT FINALLY RESOLVED THAT**

Bylaw 8: Board of Directors Powers and Duties be amended by replacing section 8.1. with the following:

- 8.1 The business and affairs of the Association shall be under the direction and control of the Board of Directors, which may exercise all the powers of the Association which are not required by the Alberta School Boards Association Act, or by these Bylaws, to be exercised by the Association in a General Meeting in such a manner as to effectively represent the interests of all Full Members, including Public, Separate and Francophone Boards.

**Background**

While it is understood that various associations of school board trustees contribute to the education framework in Alberta and these associations have their unique objectives and constituencies; the ASBA is an Association and representative of all publicly funded locally elected public, separate and francophone school boards.

Therefore, its representation of the interests of its members must reflect a broad perspective that advances the collective interests while not undermining the authority of any of its members.

Current Bylaw	Amended Bylaw
Bylaw 2: Entitlement of Full and Associate Members	
2.1. Full Members are entitled to: <ul style="list-style-type: none"> <li>2.2.1. Association communications materials except those designated as confidential to specific audiences;</li> <li>2.2.2. Direct services from Association personnel at fees established annually by the Association;</li> </ul>	2.1. Full Members are entitled to: <ul style="list-style-type: none"> <li>2.1.1. Fair, effective, and respectful representation of their interests by the Association, Board of Directors, Directors, Alternative Directors, President, Vice-President, Executive Director and officers of the Association. The Association,</li> </ul>



<p>2.2.3. Access to Association conferences and workshops at a conference rate established by the Association; and</p> <p>2.2.4. Unrestricted participation in the business affairs of the Association.</p>	<p>Board of Directors, Directors, Alternative Directors, President, Vice-President, Executive Director and officers of the Association recognize and acknowledge the diverse nature of interests of all Members and shall, at all times, represent those interests so as to avoid any position that may benefit the interest of any one or more Full Members to the detriment of others.</p> <p>2.2.2. Association communications materials except those designated as confidential to specific audiences;</p> <p>2.2.3. Direct services from Association personnel at fees established annually by the Association;</p> <p>2.2.4. Access to Association conferences and workshops at a conference rate established by the Association; and</p> <p>2.2.5. Unrestricted participation in the business affairs of the Association.</p>
<p><b>Bylaw 7: Executive Duties</b></p>	
<p>7.1.1. Provide leadership to the Association, Board of Directors and Executive Committee.</p>	<p>7.1.1. Provide leadership to the Association, Board of Directors, and Executive Committee <b>in such a manner as to effectively represent the interests of all Full Members, including Public, Separate and Francophone Boards.</b></p>
<p><b>Bylaw 8: Board of Directors Powers and Duties</b></p>	
<p>8.1. The business and affairs of the Association shall be under the direction and control of the Board of Directors, which may exercise all the powers of the Association which are not required by the Alberta School Boards Association Act, or by these Bylaws, to be exercised by the Association in a General Meeting.</p>	<p>8.1. The business and affairs of the Association shall be under the direction and control of the Board of Directors, which may exercise all the powers of the Association which are not required by the Alberta School Boards Association Act, or by these Bylaws, to be exercised by the Association in a General Meeting <b>in such a manner as to effectively represent the interests of all Full Members, including Public, Separate and Francophone Boards.</b></p>

## 6/SGM2019: Amendment to Bylaw 13: Association Budget and Membership Fees (clause 13.2.)

**Sponsored by Grande Prairie Public School District #2357**

WHEREAS the constructive approval of the annual ASBA Budget is important and plays a large role in the governance of our organization and while it is still important to balance the need for input from the Assembly as it is important and critical to good democracy; and

WHEREAS these proposed bylaw amendments have been circulated to ASBA members as required in Bylaw 14: Amendments to the Bylaws

### **THEREFORE BE IT RESOLVED THAT**

Bylaw 13: Association Budget and Membership Fees be amended by adding the following after 13.2.:

- 13.2.1. A budget that proposes an increase or decrease to the ASBA budget from the prior year, which is the same or less percentage as that of any increase or decrease made to the Provincial Education budget related to operational dollars in that year’s budget, shall be presented for information only to the Assembly and is not subject to debate and does not require a vote of the Assembly for its adoption.
- 13.2.2. A proposed budget that does not meet the requirements of 13.2.1 shall be open to amendment until adopted by a vote of the Assembly.

### **Background**

The ASBA spends a considerable amount of time investing in consultation with the Zones in preparation of the Budget for the upcoming year. There is ample opportunity for input and discussion around issues pertaining to the impending Budget. With this in mind, it is still critical that the overall Assembly have a voice in affecting fundamental changes or directions pertaining the fiscal future of our organization. There has been a recent and consistent pattern by the Assembly where the Budget has been used as a tool to impose a principal or direction that may be secondary to the Budget. Although this can be relevant, this needs to be balanced with the trust we endow upon our Executive to develop a Budget in collaboration with the Zones and ultimately with the Assembly.

We believe the proposed amendments balance this trust, while still respecting the will of Assembly to impose a new fiscal approach to the future. It is reasonable to expect that Boards would support their organization to the extent of the Instructional Grant increase. For this reason, a Budget for Information is reasonable. Directions beyond this should be subject to enquiry and votes.

We feel this balance will help to provide certainty to the Executive, while appreciating the notion that changing environments could impose directions from the floor that reflect new philosophies.

Current Bylaw	Amended Bylaw
Bylaw 13: Association Budget and Membership Fees	
13.2. The Association budget shall be adopted at the Spring General Meeting of the year prior to the fiscal year for which it is	13.2. The Association budget shall be adopted at the Spring General Meeting of the year prior to the fiscal year for which it is

<p>established.</p>	<p>established.</p> <p>13.2.1. A budget that proposes an increase or decrease to the ASBA budget from the prior year, which is the same or less percentage as that of any increase or decrease made to the Provincial Education budget related to operational dollars in that year's budget, shall be presented for information only to the Assembly and is not subject to debate and does not require a vote of the Assembly for its adoption.</p> <p>13.2.2. A proposed budget that does not meet the requirements of 13.2.1 shall be open to amendment until adopted by a vote of the Assembly.</p>
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## 7/SGM2019: Amendments to Bylaws 3, 5, and 15 to Establish Zone 10: Rural Caucus of Alberta School Boards (RCASB)

**Sponsored by Chinook's Edge School Division No. 73**

WHEREAS Rural Caucus of Alberta School Boards (RCASB) was established in 2015 to work together on understanding and solving issues around rural transportation; and

WHEREAS in November of 2016 the group of approximately 25 rural boards expanded from the topic of transportation to also discuss the topics of mental health and funding; and

WHEREAS now having grown to over 40 rural school boards, the group identifies issues impacting rural Alberta students and works towards solutions that they can confidently bring to the Minister for consideration; and

WHEREAS these amendments to Bylaw 15: Zones of the Association, Bylaw 3: Board of Directors and Executive Committee Composition, and Bylaw 5: Board of Directors Members, would establish the Rural Caucus of Alberta School Boards as Zone 10 of the ASBA, wherein the RCASB would operate under the same parameters as Zone 7 (Alberta Catholic School Trustees' Association), Zone 8 (Public School Boards Association of Alberta), and Zone 9 (Federation des conseils scolaires francophones de l'Alberta); and

WHEREAS these proposed bylaw amendments have been circulated to ASBA members as required in Bylaw 14: Amendments to the Bylaws

### **THEREFORE BE IT RESOLVED THAT**

Bylaw 15: Zones of the Association be amended to add the following after 15.9.2:

15.10. Zone 10

15.10.1. Zone 10 of the Alberta School Boards Association shall be open to those boards in the Province of Alberta and the Northwest Territories of Canada who consider themselves to be mostly rural in nature.

15.10.2. Zone 10 shall be known as the Rural Caucus of Alberta School Boards (RCASB).

### **BE IT FURTHER RESOLVED THAT:**

Bylaw 3: Board of Directors and Executive Committee Composition be amended by adding the following after 3.3.3.:

3.3.4. Rural Caucus of Alberta School Boards (Zone 10).

### **BE IT FINALLY RESOLVED THAT**

Bylaw 5: Board of Directors Members, clause 5.1.4. be amended by replacing the second and third bullets with the following:

- Appointed representatives of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), the Federation des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9), and the

Rural Caucus of Alberta School Boards (Zone 10) who attend Board of Directors meetings as observers; or

- The President or Vice-President of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), the Federation des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9), and the Rural Caucus of Alberta School Boards (Zone 10).

### **Background**

Chinook's Edge School Division No. 73 is requesting that ASBA membership consider establishing the Rural Caucus of Alberta School Boards as Zone 10 under the umbrella of the Alberta School Boards Association (ASBA), with the same entitlements as the current Zones 7, 8, and 9.

Chinook's Edge School Division No. 73 believes that RCASB's participation as an Observer at the ASBA Board of Directors meetings would enable a better flow of communication back to the rural school boards. Inclusion at the ASBA Board of Directors table would allow RCASB to act as a resource for the ASBA board when they are making decisions.

The goal of the RCASB is to have open and honest dialog between boards that will lead to learning and a better understanding of each other's challenges and needs. By discussing best practices and collaborating on solutions, they feel they are better prepared to not only save resources, but also ensure high quality and equitable educational opportunities to better support Alberta's children regardless of geography.

Initially established in 2015 to discuss rural transportation issues, the RCSAB expanded their scope in 2016 to include mental health and funding. In 2017, the Rural Caucus of Alberta School Boards was formalized, and RCASB continues to be a place where rural school boards can have authentic conversations as a group to better understand the different issues that we all deal with in rural Alberta.

Membership in the RCASB is open to those boards who consider themselves to be mostly rural in nature. The RCASB now represents over 40 rural school boards that include: Aspen View Public School Division No. 78, Battle River School Division No. 31, Buffalo Trail Public Schools, Canadian Rockies Public Schools, Chinook's Edge School Division, Christ the Redeemer Catholic Schools, Clearview School Division, Conseil scolaire Centre-Nord, Conseil scolaire FrancoSud, East Central Alberta Catholic Schools, East Central Francophone Education, Elk Island Catholic Schools, Elk Island Public Schools, Evergreen Catholic, Foothills School Division, Fort Vermillion School Division, Golden Hills School Division, Grande Yellowhead Public School Division, Grasslands Regional School Division, Greater St. Albert RC School Division, High Prairie School Division, Holy Family Catholic Regional Division, Horizon School Division, Livingstone Range School Division, Northern Gateway Public Schools, Northern Lights School Division, Northland School Division, Northwest Francophone Education, Palliser Regional Schools, Parkland School Division, Peace River School Division, Peace Wapiti School Division, Pembina Hills Public Schools, Prairie Land Regional Division, Prairie Rose School Division, Red Deer Catholic Regional Division, St. Paul Education Regional Division, St. Thomas Aquinas RC School Division, Sturgeon Public School Division, Wetaskiwin Regional Public Schools, Wild Rose School Division, and Wolf Creek School Division.

Current Bylaw	Amended Bylaw
Bylaw 15: Zones of the Association	
	<p><b>15.10. Zone 10</b></p> <p><b>15.10.1. Zone 10 of the Alberta School Boards Association shall be open to those boards in the Province of Alberta and the Northwest Territories of Canada who consider themselves to be mostly rural in nature.</b></p> <p><b>15.10.2. Zone 10 shall be known as the Rural Caucus of Alberta School Boards (RCASB).</b></p>
Bylaw 3: Board of Directors and Executive Committee Composition	
	<p><b>3.3.4. Rural Caucus of Alberta School Boards (Zone 10).</b></p>
Current Bylaw	Amended Bylaw
Bylaw 5: Board of Directors Members	
<p>5.1.4. An individual occupying any of the following positions shall not be eligible to concurrently hold the position of President, Vice-President, Director, or Alternate Director:</p> <ul style="list-style-type: none"> <li>• Zone Chair/Vice-Chair;</li> <li>• Appointed representatives of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), and the Fédération des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9) who attend Board of Directors meetings as observers; or</li> <li>• The President or Vice-President of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), and the Fédération des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9).</li> </ul>	<p>5.1.4. An individual occupying any of the following positions shall not be eligible to concurrently hold the position of President, Vice-President, Director, or Alternate Director:</p> <ul style="list-style-type: none"> <li>• Zone Chair/Vice-Chair;</li> <li>• Appointed representatives of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), and the Fédération des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9), <b>and the Rural Caucus of Alberta School Boards (Zone 10)</b> who attend Board of Directors meetings as observers; or</li> <li>• The President or Vice-President of the Alberta Catholic School Trustees' Association (Zone 7), the Public School Boards Association of Alberta (Zone 8), and the Fédération des conseils scolaires francophones de l'Alberta (Federation of Francophone School Authorities – Zone 9), <b>and the Rural Caucus of Alberta School Boards (Zone 10).</b></li> </ul>